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Staff Login

Study at UWS

Current students

Schools

Research

International

Alumni

About UWS

Contacts

Page Navigation

[PSMD Catalogue Home](#)



[A-Z of Module Titles](#)

[A-Z of Module Codes](#)

[Modules by SCQF Level](#)

[Modules by Term](#)

[Modules by Campus](#)

[Modules by School](#)

[Modules by Subject](#)

[Search](#)

Module Descriptors

This page displays the selected Module Descriptor.



[Printer friendly version](#)

[General](#)

[Module Delivery](#)

[Learning Outcomes](#)

[Learning and Teaching Details](#)

[Supplemental Information](#)

[Assessment Outcome Grids](#)

Session: 2022/23

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Title of Module: Implementing Strategic Practice

Code: BUSN09074	SCQF Level: 9 (Scottish Credit and Qualifications Framework)	Credit Points: 20	ECTS: 10 (European Credit Transfer Scheme)
School:	School of Business & Creative Industries		
Module Co-ordinator:	Richard Jefferies		

Summary of Module
<p>This module allows students to implement solutions to a strategic issue within an organisational setting. Following on from the Exploring Strategic Practice module, this module centres on proposed solutions to a strategic level managerial issue within an organisational setting. The issue may fall under the remit of Operations, Human Resource Management, Marketing, Finance and/or innovation. This list is not exhaustive.</p> <p>Previously identified solutions will be evaluated and recommendations will be implemented within an organisation. Students will be expected to evaluate the efficacy of any recommendations that have been implemented and to make recommendations to the organisation for further refinement or consolidation of the solutions.</p> <p>The modules enables the student to operationalise solution(s), discussing these with their peer group, receiving feedback from an online forums and then presenting their evaluation through a presentation, poster or video.</p> <p>Students will reflect on their own practice identifying specific skills, knowledge and attributes that have been developed from this and associated modules.</p>

Module Delivery Method					
Face-To-Face	Blended	Fully Online	HybridC	HybridO	Work-based Learning
✓	✓	✓			
<p>Face-To-Face Term used to describe the traditional classroom environment where the students and the lecturer meet synchronously in the same room for the whole provision.</p> <p>Blended A mode of delivery of a module or a programme that involves online and face-to-face delivery of learning, teaching and assessment activities, student support and feedback. A programme may be considered "blended" if it includes a combination of face-to-face, online and blended modules. If an online programme has any compulsory face-to-face and campus elements it must be described as blended with clearly articulated delivery information to manage student expectations</p> <p>Fully Online Instruction that is solely delivered by web-based or internet-based technologies. This term is used to describe the previously used terms distance learning and e learning.</p> <p>HybridC Online with mandatory face-to-face learning on Campus</p> <p>HybridO Online with optional face-to-face learning on Campus</p> <p>Work-based Learning Learning activities where the main location for the learning experience is in the workplace.</p>					

Campus(es) for Module Delivery						
The module will normally be offered on the following campuses / or by Distance/Online Learning: (Provided viable student numbers permit)						
Paisley:	Ayr:	Dumfries:	Lanarkshire:	London:	Distance/Online Learning:	Other:
✓		✓	✓		✓	✓

Term(s) for Module Delivery				
(Provided viable student numbers permit).				
Term 1		Term 2		Term 3 ✓

[\[Top of Page\]](#)

Learning Outcomes: (maximum of 5 statements)
<p>On successful completion of this module the student will be able to:</p> <p>L1. Demonstrate critical knowledge and understanding of contemporary strategic practice</p> <p>L2. Apply strategic problem solving skills to real world problems</p> <p>L3. Make critically informed judgements around the relative merits of strategic solutions</p> <p>L4. Present the outcomes from inquiry convincingly in suitable formats</p> <p>L5. Reflect on learning in relation to own continuing professional development</p>

Employability Skills and Personal Development Planning (PDP) Skills	
SCQF Headings	During completion of this module, there will be an opportunity to achieve core skills in:
Knowledge and Understanding (K and U)	<p>SCQF Level 9.</p> <p>Knowledge of the scope, defining features, and main areas of the Management discipline.</p> <p>An in depth and critical understanding of a defined range of core theories, concepts, principles and terminology. Awareness and understanding of the major current issues and management specialisms. In depth understanding of research and equivalent scholarly/academic processes in the management subject area.</p>
Practice: Applied Knowledge and Understanding	<p>SCQF Level 9.</p> <p>Using a range of advanced and complex professional skills, techniques, practices and/or materials associated with managerial practice. In carrying out routine lines of inquiry, development and investigation into professional level problems and issues.</p>
Generic Cognitive skills	<p>SCQF Level 9.</p> <p>Critical understanding of concepts, information and issues that are the common understandings of Management Practice. Use a range of approaches to formulate and critically evaluate evidence-based solutions/responses to defined and/or routine problems and issues</p>
Communication, ICT and Numeracy Skills	<p>SCQF Level 9.</p> <p>Convey complex information to a range of audiences and for a range of purposes. Present evidence based argument for decisions made and evaluations. Use a range of standard ICT applications to process and obtain data</p>
Autonomy, Accountability and Working with others	<p>SCQF Level 9.</p> <p>Exercise autonomy and initiative in some activities at a professional level in practice or in a subject/discipline/sector. Practice in ways that show awareness of own and others' roles, responsibilities and contributions when carrying out and evaluating tasks.</p>

Pre-requisites:	Before undertaking this module the student should have undertaken the following:	
	Module Code:	Module Title:

	Other:	
Co-requisites	Module Code:	Module Title:

* Indicates that module descriptor is not published.

[\[Top of Page\]](#)

Learning and Teaching	
All modules on the BA (Hons) Management programme will be delivered in a blended learning or fully online mode. Core content delivery will be made available via the virtual learning environment and will include online lectures, videos, podcasts, recommended reading and signposting to additional content and resources. In addition online activities will include discussion groups, live chat, contribution to collaborative documents and webinars. Face to face workshop sessions on campus will also be delivered to provide students with the opportunity to engage with their peers and university academic and support staff.	
Learning Activities During completion of this module, the learning activities undertaken to achieve the module learning outcomes are stated below:	Student Learning Hours (Normally totalling 200 hours): (Note: Learning hours include both contact hours and hours spent on other learning activities)
Lecture/Core Content Delivery	18
Laboratory/Practical Demonstration/Workshop	10
Asynchronous Class Activity	48
Independent Study	124
	200 Hours Total

**Indicative Resources: (eg. Core text, journals, internet access)
The following materials form essential underpinning for the module content and ultimately for the learning outcomes: Helyer, R (2010) The Work Based Learning Student Handbook, London: Palgrave
Details of further resources, including textbooks, journals and online resources will be identified at the beginning of each delivery in the module handbook and made available via Moodle
(**N.B. Although reading lists should include current publications, students are advised (particularly for material marked with an asterisk*) to wait until the start of session for confirmation of the most up-to-date material)

Engagement Requirements
In line with the Academic Engagement Procedure, Students are defined as academically engaged if they are regularly engaged with timetabled teaching sessions, course-related learning resources including those in the Library and on the relevant learning platform, and complete assessments and submit these on time. Please refer to the Academic Engagement Procedure at the following link: Academic engagement procedure
Where a module has Professional, Statutory or Regulatory Body requirements these will be listed here: attending taught classes, engaging with online activities, collaborating on classwork and assessments, engaging in independent study.

[\[Top of Page\]](#)

Supplemental Information

Programme Board	Management, Organisations & People
Assessment Results (Pass/Fail)	No

Subject Panel	Management, Organisations & People
Moderator	
External Examiner	tbc
Accreditation Details	
Version Number	1

[\[Top of Page\]](#)

Assessment: (also refer to Assessment Outcomes Grids below)
A presentation will account for 30% of the marks for this module.
A report will account for 70% of the marks for this module.
(N.B. (i) Assessment Outcomes Grids for the module (one for each component) can be found below which clearly demonstrate how the learning outcomes of the module will be assessed. (ii) An indicative schedule listing approximate times within the academic calendar when assessment is likely to feature will be provided within the Student Handbook.)

Assessment Outcome Grids (Footnote A.)

Component 1							
Assessment Type (Footnote B.)	Learning Outcome (1)	Learning Outcome (2)	Learning Outcome (3)	Learning Outcome (4)	Learning Outcome (5)	Weighting (%) of Assessment Element	Timetabled Contact Hours
Presentation				✓	✓	30	0

Component 2							
Assessment Type (Footnote B.)	Learning Outcome (1)	Learning Outcome (2)	Learning Outcome (3)	Learning Outcome (4)	Learning Outcome (5)	Weighting (%) of Assessment Element	Timetabled Contact Hours
Portfolio of written work	✓	✓	✓			70	0
Combined Total For All Components						100%	0 hours

Footnotes

- A. Referred to within Assessment Section above
B. Identified in the Learning Outcome Section above

[\[Top of Page\]](#)

Note(s):

1. More than one assessment method can be used to assess individual learning outcomes.
2. Schools are responsible for determining student contact hours. Please refer to University Policy on contact hours (extract contained within section 10 of the Module Descriptor guidance note).
This will normally be variable across Schools, dependent on Programmes &/or Professional requirements.

Equality and Diversity

UWS Equality and Diversity Policy

(N.B. Every effort will be made by the University to accommodate any equality and diversity issues brought to the attention of the School)

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